

## **BARNSELEY METROPOLITAN BOROUGH COUNCIL**

This matter is not a Key Decision within the Council's definition and has not been included in the relevant Forward Plan

**Report of the Director of  
Finance, Assets and  
Information Technology**

### **CAPITAL PROGRAMME PERFORMANCE – QUARTER ENDING 31 DECEMBER 2016**

#### **1. Purpose of the Report**

- 1.1. To consider the financial performance of the Council's Capital Programme to the quarter ended December 2016 and assess the implications against the Council's Medium Term Financial Strategy (MTFS). The key headlines are:-
- The position of the Council's Capital Programme for the 2016/17 financial year is currently projected to be an overall lower than anticipated expenditure of **£2.840M**; and
  - The position of the Council's Capital Programme over the five year period to 2020/21 is currently projected to be an overall higher than anticipated expenditure of **£3.103M**.

#### **2. Recommendations**

**It is recommended that Cabinet:**

- **Note both the 2016/17 and overall five year Capital Programme positions;**
- **Approve the 2016/17 scheme slippage totalling -£4.284M and scheme re-phasing totalling £2.631M (paragraphs 4.4, 4.5 and Appendix B refer);**
- **Approve the total net decrease in scheme costs in 2016/17 of -£1.187M, (paragraph 4.6 and Appendix B refer) approve the net increase in scheme costs in future years totalling £0.003M and approve the adjustments to the capital programme plans to reflect these changes;**
- **Note the anticipated increase in the costs for the Town Centre Redevelopment scheme of £3.100M which is currently reported as unfunded. However it is expected that this will be brought back into line by identifying additional resources / savings. Future reports will update on this position accordingly. (paragraph 4.7 refers); and**
- **Approve the four new proposed schemes totalling £4.001M, as described in paragraphs 5.1. to 5.9. including formal acceptance of HLF grant totalling £2.925M, split between £2.058M capital (paragraph 5.5 refers) and £0.867M revenue.**

#### **3. Capital Programme & Funding Position**

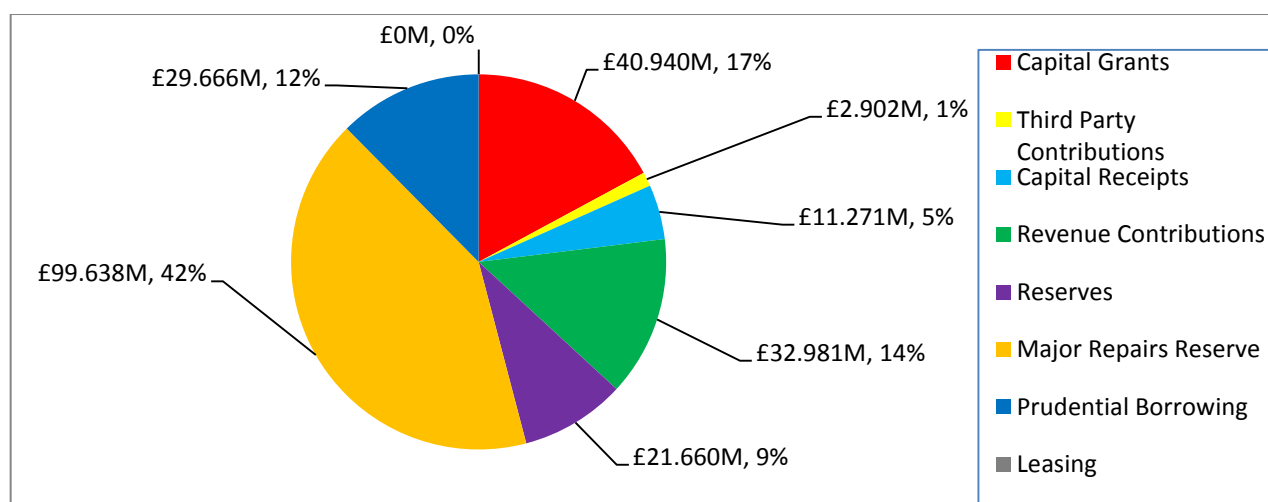
- 3.1. The Council's capital programme is planned over the five year period for 2016/17 through 2020/21 inclusive. Appendix A shows detailed plans per scheme under each respective Directorate.

<b><u>Directorate</u></b>	<b>2016/17 Capital Programme £M</b>	<b>Later Years Capital Programme £M</b>	<b>Total Capital Programme £M</b>
People	6.778	4.557	11.335
Place	25.503	16.984	42.487
Communities	2.708	2.113	4.821
Finance, Assets & IT	11.688	32.876	44.564
Housing Revenue Account	28.640	107.212	135.852
<b>Total</b>	<b>75.317</b>	<b>163.742</b>	<b>239.058</b>

- 3.2. The Council's capital programme is funded from a range of sources. The table below shows the resources allocated to capital plans for the Council's five year capital programme. It should be noted that this funding only relates to direct Council expenditure (or where the Council acts as the Accountable Body). A number of schemes also lever in private and public sector match funding but this is not reflected below unless the Council incurs spend.

<b><u>Funding Source</u></b>	<b>2016/17 Planned Resources £M</b>	<b>Later Years Planned Resources £M</b>	<b>Total Planned Resources £M</b>
Capital Grants	20.643	20.297	40.940
Third Party Contributions (Inc. S106)	2.548	0.354	2.902
Capital Receipts	6.374	4.897	11.271
Revenue Contributions	7.176	25.805	32.981
Reserves	1.752	19.908	21.660
Major Repairs Reserve	21.190	78.448	99.638
Prudential Borrowing	15.634	14.033	29.666
Leasing	-	-	-
<b>Total</b>	<b>75.317</b>	<b>163.742</b>	<b>239.058</b>

- 3.3. The pie chart below is a graphical representation of the table above.



#### 4. **Capital Programme Monitoring Position – By Directorate**

- 4.1. The table below shows both the 2016/17 capital programme position and the overall, five year programme position as at 31<sup>st</sup> December. Appendix A shows detailed plans / outturn per scheme under each respective Directorate.

<u>Directorate</u>	<b>2016/17 Capital Programme £M</b>	<b>2016/17 Actuals £M</b>	<b>2016/17 Projected Outturn £M</b>	<b>2016/17 Variance £M</b>	<b>Total Capital Programme £M</b>	<b>Total Projected Outturn £M</b>	<b>Total Variance £M</b>
People	6.778	5.881	6.540	(0.238)	11.335	11.520	0.185
Place	25.503	11.843	24.573	(0.930)	42.487	42.504	0.017
Communities	2.708	1.630	2.700	(0.008)	4.821	4.813	(0.008)
Finance, Assets & IS	11.688	6.745	11.798	0.110	44.564	47.664	3.100
Housing Revenue Account	28.640	15.604	26.866	(1.774)	135.852	135.661	(0.191)
<b>Total</b>	<b>75.317</b>	<b>41.703</b>	<b>72.477</b>	<b>(2.840)</b>	<b>239.058</b>	<b>242.162</b>	<b>3.103</b>

- 4.2. The explanations for the 2016/17 variance of **-£2.840M** and the overall net variance of **£3.103M** is shown in more detail in the table below and in more detail at paragraphs 4.3 - 4.7 (2016/17 only) and paragraph 4.7 (overall capital programme).

	<b>2016/17 £M</b>	<b>Later Years £M</b>	<b>Total £M</b>
<b>Reported Variance as at 31<sup>st</sup> December</b>			
<b><i>As a result of:</i></b>			
Slippage	(4.284)	4.284	-
Re-phasing	2.631	(2.631)	-
	<b>(1.653)</b>	<b>1.653</b>	<b>-</b>
<u>Funded Increases/(Decreases) in Scheme Costs *</u>			
People	0.186	-	<b>0.186</b>
Place	0.017	-	<b>0.017</b>
Communities	(0.008)	-	<b>(0.008)</b>
Finance, Assets & IT	-	-	-
Housing Revenue Account	(1.381)	1.190	<b>(0.191)</b>
	<b>(1.187)</b>	<b>1.190</b>	<b>0.003</b>
<u>Unfunded Increases in Scheme Costs</u>			
Finance, Assets & IT	-	3.100	<b>3.100</b>
	-	<b>3.100</b>	<b>3.100</b>
<b>Total</b>	<b>(2.840)</b>	<b>5.943</b>	<b>3.103</b>

\* These increases / decreases are contained within unallocated resources held within that directorate. These resources have not yet been aligned to particular schemes and have arisen from residual resources from historic schemes. Paragraph 6.2 refers.

### **2016/17 Position**

- 4.3. Overall, the 2016/17 position is currently projected as a lower than planned expenditure totalling **-£2.840M**, predominately as a result of reductions within Housing Revenue Account.
- 4.4. **2016/17 Slippage**

Of the variation in expenditure against approved plans, -£4.284M relates to scheme slippage, where expenditure plans are expected to be utilised in a future year rather than the current year, due to events out of the control of the respective project managers. There are no financial implications in terms of the overall capital programme. The schemes that have been significantly slipped (over £0.5M) are detailed below:

#### **People: Better Care Fund (-£0.424M)**

The spend commitments for the year against the BCF capital funding is estimated at £160k with planned spend of £424k deferred and slipped into 2017/18. The rephasing of spend into the following year reflects slippage in planned works / developments in the following schemes:

1. Whilst the development of the online e-marketplace website has been completed, further planned IT works regarding the upgrade of the Adult Social Care system (ERICA) has slipped and would be completed in 2017/18. Work is currently ongoing to scope and specify the upgrade requirements;
2. Costs incurred to date on the Social Workers Mobile Working project mainly relates to project management and scoping activities. It is envisaged that detailed implementation and spend on portable devices will commence in 2017/18; and
3. Investment in the Barnsley Community Store (jointly funded by the council / health) in relation to provision of equipment & minor adaptations has been slipped to next financial year pending detailed business cases including expected outcomes.

Place: Strategic Business Parks (-£0.769M)

The Strategic Business Parks scheme relates to the facilitation of the delivery of three strategic business parks (Junction 36 Hoyland, Junction 37 and Goldthorpe). Work is ongoing on these schemes, utilising funding from both SCRIF and the Authority's own Economic Plan resources.

The delivery of the business parks at Junction 37 and Goldthorpe are linked to the Local Plan currently being adopted with the land being allocated for employment rather than the current green belt status. As the timescales for the local plan have moved back from original timescales, the subsequent works at Junction 37 and Goldthorpe have also been delayed.

Therefore, the reprofiling of the economic plan monies will allow us to continue with the business case development and delivery of potential early wins to facilitate development in 2017/18.

HRA; District Heating Elm & Maltas Court (-£0.572M)

The works stage of the project was delayed due to the late completion of electrical supply surveys to each scheme; the contractor was subsequently delayed in providing a detailed design proposal for the project. This caused works not to begin on site until October 2016, with scheduled completion now June 2017.

Various: Others (-£2.519M)

In quarter 3, a number of individual schemes have reported slippage of less than £0.5M in 2016/17 amounting to -£2.519M in total. Appendix B identifies these schemes individually.

- **Recommendation 2 of this report is to formally approve the slippage of plans into later years within the capital programme as outlined above.**

4.5. **2016/17 Re-phasing**

An amount totalling £2.631M relates to net scheme re-phasing (where schemes are now due to complete in a different financial year to the year in which it was originally planned due to actions of project leads). There are no financial implications in terms of the overall capital programme. The schemes that have been significantly re-phased (over £0.5M) are detailed below:

Place: M1 Junction 36 Phase 1 £0.717M

There was an initial delay to the start on site due to the delay in the signing of the funding agreement with Sheffield City Region but due to the good weather conditions the physical works are progressing rapidly. This, coupled with a change in how the value of the works

completed are assessed and claimed by the contractor, has helped to achieve the current forecast spend position.

In order to continue with the contractor's good progress, it is expected that the Slip Road element of works may also be front funded this financial year - a further change update will be submitted once the programme and costs are agreed by the end of January 2017.

#### HRA: New Build – Hartcliffe Road 21 Dwellings £0.500M

Construction of the new build Hartcliffe properties by the developer is progressing more quickly than anticipated, with more properties now scheduled for completion in this financial year. Subsequently, £0.500M has been rephased into 2016/17 from 2017/18.

#### HRA: Barnsley Homes Standard (BHS) Hoyland £0.569M

The scheme has a total budget of £3.350M which relates to the improvement of 227 dwellings in the Hoyland area to the Barnsley Homes Standard. The re-phasing of £0.569M into 2016/17 from 2017/18 is forecast to reflect the likely anticipated spend in 2016/17 based on the latest information from NPS and the contractor which completed on site on 16<sup>th</sup> December 2016.

#### Various: Others £0.845M

In quarter 3, a number of individual schemes have reported re-phasing of less than £0.5M in 2016/17 amounting to £0.845M in total. Appendix B identifies these schemes individually.

- **Recommendation 2 of this report is to formally approve the net re-phasing of plans from later years within the capital programme as outlined above.**

#### 4.6. 2016/17 Variation in Costs

An amount totalling -£1.187M relates to an estimated net reduction in expenditure across a large number of schemes as a result of cost variations / scheme completion. No individual scheme variation is significant in value. Appendix B identifies these schemes individually.

Where a funded increase in scheme costs is reported, the resource is available from existing funding not currently allocated to specific individual schemes. These resources have arisen as a result of residual resources not utilised on historical schemes.

Where a decrease in scheme costs is reported, an analysis is undertaken to establish whether it is restricted to what it can be used on or whether it is available for general capital purposes. Where the funding is restricted in terms of what it can be used on, these resources fall back to specific directorate unallocated resources for utilisation in future periods. Where the funding is deemed to be general in nature and can be spent on any capital project, the resources are reported to Cabinet (as part of the quarterly monitoring reports). Any reprioritisation of schemes can be then considered accordingly.

The resources relating to the reported net reduction of £1.187M relates entirely to restricted resources, which paragraphs 6.2 refers.

- **Recommendation 3 of this report is to formally approve the variation of plans within the capital programme due to cost variations as outlined above.**

#### Overall Capital Programme Position

- 4.7. In terms of the capital programme in future years, there's an anticipated increase in scheme costs of £4.290M within the Place and HRA Directorate in addition to the issues outlined within the 2016/17 position in paragraphs 4.4 through paragraph 4.6. The main reason for the anticipated increase in scheme costs for future years is detailed below:

### Place: Town Centre Redevelopment £3.100M

A forecasted increase in scheme costs in future years for the Town Centre Redevelopment relates to new works and additional fees as a result of the refurbishment of the semi open market which was not part of the original scheme.

However, the temporary movement of the traders from the Market Hall to the newly refurbished Market Parade (semi-open market) is expected to deliver savings on the overall re-development of the met centre, both in terms of cost and time against the current plan. The Council will therefore continue to work closely with Henry Boot (the Main Contractor on the scheme) to try and ensure that this projected overspend is brought back in line with the original budget. Future reports will update on this position.

### Various: Others £1.190M

In quarter 3, a number of schemes have reported variation of costs of less than £0.5M in future years, totalling £1.190M. Appendix B identifies these schemes individually.

- **Recommendation 3 of this report is to formally approve the variation of plans within the capital programme due to cost variations as outlined above.**

Therefore, the total variation on the programme equates to a net increase of **£3.103M**, relating in the main, to the increase in costs for the Town Centre Redevelopment as referred to in paragraph 4.7. The specific schemes and variation amounts are highlighted in Appendix B to this report.

- 4.8. Of the £3.103M variation, a net £0.003M relates to funding currently available within unallocated resources (paragraph 6.2 refers).
  - 4.9. The potential increase in future years costs for the Town Centre Redevelopment scheme is currently shown as unfunded within the capital programme at this moment in time. It is anticipated however that the scheme is expected to be brought back in line with the original budget as referred to in paragraph 4.7. Future capital monitoring reports will update in due course.
- **Recommendation 4 of this report is to note the increase in scheme costs for the Town Centre Redevelopment which are currently shown as unfunded. This position will be updated in future reports.**

## **5. New Approvals**

- 5.1. The Council's Capital Programme is updated for the approved changes outlined in this and previous monitoring reports as well as any individual capital reports submitted into Cabinet for approval.
- 5.2. There are four schemes that require approval as part of this monitoring report and are discussed in the paragraphs below.
- 5.3. Replacement of Server Estate

The replacement of server estates relates to the complete replacement of the Council's existing server estate by deploying a hyper-converged infrastructure. This technology is high performing and operates effectively with reduced IT support / maintenance requirements.

The capital oversight board has considered the business case and approved the scheme to progress.

Funding for the scheme has been earmarked from the 2020 Capital Investment Fund.

#### 5.4. Elsecar Master Plan

The Elsecar Master Plan scheme relates to the proposed major capital development of Elsecar as a visitor destination which will bring major economic, social and cultural impact for Barnsley and the surrounding region. The scheme will deliver multiple work packages relating specifically to Infrastructure, Commercial, Visitor Experience, Archaeology & Conservation, Audience Development & Consultation and Community Engagement within Elsecar.

The capital oversight board has considered the business case and approved the scheme to progress.

Funding for the scheme has been earmarked from the 2020 Capital Investment Fund. Further external funding from Historic England and Heritage Lottery Fund is expected to be received and utilised on this project and a report will be presented to Cabinet to formally accept this funding in due course.

#### 5.5. Parks for People – Cannon Hall

The Parks for People, Cannon Hall Parks and Gardens project will see the restoration and enhancement of the historic Cannon Hall Parks and Gardens. The overarching aim is to build on the existing popularity to ensure the heritage value of the site is protected and enhanced, increasing the number of visitors and improving the community's understanding, appreciation and valuing of this significant site.

Of the total estimated capital cost of the scheme (£2.721M), £0.570M has previously been approved as part of the jobs and business growth strategy with the remainder of the funding relating to a recently successful Heritage Lottery grant bid totalling £2.058M and Section 106 contributions totalling £0.093M. The Heritage Lottery grant comprises both capital and revenue elements, with the remaining £0.867M being used to fund revenue expenditure.

#### 5.6. Assisted Living Technology

This scheme relates to the purchase of Assisted Living Technology equipment totalling £0.180M with the aim of ensuring that the replacement of the existing equipment takes place within its useful operating life. The leasing / financing costs will be contained within existing budgets.

#### 5.7. The estimated costs of the four schemes to be approved as shown in the table below:

	Directorate	2016/17 £M	2017/18 £M	2018/19 £M	2019/20 £M	2020/21 £M	Total £M
<b>New Approvals:</b>							
<b>2020 Capital Investment Fund</b>							
Server Estate	Core Services	0.470	0.180	-	-	-	<b>0.650</b>
Elsecar Master Plan	Place	0.035	0.125	0.040	0.250	-	<b>0.450</b>
<b>Sub Total – 2020 Capital Investment</b>		<b>0.505</b>	<b>0.305</b>	<b>0.040</b>	<b>0.250</b>	<b>-</b>	<b>1.100</b>
<b>Other Funding</b>							
Parks for People	Place	-	0.441	2.129	0.151	-	<b>2.721</b>
Assisted Living Technology	Communities	0.050	0.130	-	-	-	<b>0.180</b>
<b>Sub Total - Other</b>		<b>0.050</b>	<b>0.571</b>	<b>2.129</b>	<b>0.151</b>	<b>-</b>	<b>2.901</b>
<b>Total</b>		<b>0.555</b>	<b>0.876</b>	<b>2.169</b>	<b>0.401</b>	<b>-</b>	<b>4.001</b>

#### 5.8. Other Schemes: The Principal Towns Scheme

The principal town scheme relates to creation of a framework to support economic regeneration in Barnsley's defined principal towns and local centres. The commissioning

approach is to encourage asset based community development as a catalyst to stimulate stronger and resilient communities.

The capital oversight board has considered the business case and approved the scheme to proceed. In addition, the principal towns concept / approach was approved by Cabinet (Cab.11.1.2017.13). Further cabinet reports will be submitted to release funding on this scheme when individual proposals have been finalised.

- 5.9. These schemes form part of a much larger programme of works relating to capital investment as prioritised by the Capital Oversight Board. A Cabinet Report outlining the arrangements and explaining the process behind the prioritisation of said capital schemes will be presented in due course. Some schemes within this initial programme will be subject to separate Cabinet Approvals, where applicable.

- **Recommendation 5 of this report is to formally approve these new schemes within the capital programme as outlined above and to formally accept the Heritage Lottery Fund Grant.**

## 6. Unallocated Resources

- 6.1. There was a balance of resources at the end of quarter 3, over and above the funding identified at Table 3.2., totalling £25.264M, all of which is ring-fenced as to how it can be spent.

Members should note the distinction between resources 'in the bank' in 2016/17 and indicative allocations that haven't yet been aligned to specific schemes. These allocations are due to be received in future years but are indicatively built into the programme, which are subject to change.

- 6.2. The unallocated resources position is analysed in the table below which shows the funding that is restricted / earmarked to a specific area / activity. There are no unallocated resources that are unrestricted at this time.

<u>Restricted / Earmarked Funding</u>		<b>2016/17 £M</b>	<b>Later Years (Indicative) £M</b>	<b>Total £M</b>
Highways Funding	Place	2.604	17.117	<b>19.721</b>
Section 106 Monies	Place	3.260		<b>3.260</b>
HRA Major Repairs Reserve	HRA	-	0.531	<b>0.531</b>
Schools Grants	People	1.192		<b>1.192</b>
Other	Various	0.560		<b>0.560</b>
<b>Opening Resources Unallocated to Schemes</b>		<b>7.616</b>	<b>17.647</b>	<b>25.264</b>
Resources Committed by Other Cabinet Reports		-	-	-
Resources To Be Used as per this Report (Paragraph 4.7)		-	<b>(1.190)</b>	<b>(1.190)</b>
Resources Made Available as per this Report (Paragraph 4.6)		<b>1.187</b>	-	<b>1.187</b>
<b>Revised Restricted Resources Unallocated to Schemes</b>		<b>8.803</b>	<b>16.457</b>	<b>25.261</b>

- 6.3. Following the approval of this Cabinet Report, restricted unallocated resources will reduce by £0.003M due to scheme variations across the capital programme, as referred to in paragraph 4.7.

- 6.4. Ongoing reviews of existing resources/ unallocated balances will be carried out by the Capital 'Oversight' Board. Any unrestricted resources will be considered as part of the update on the strategic reserves strategy.



## 7. Capital Programme Monitoring Position – By Corporate Priority / Outcome

- 7.1. The table below provides an analysis of the capital plans within the Council's five year capital programme, identifying the capital resources that are aligned to achieving the Council's 3 main Corporate Priorities and the 12 front facing outcomes. Any performance issues arising from the capital schemes assigned to each Corporate Priority are discussed within each relevant outcome section with material items referenced in the Corporate Performance Report. Appendix A shows detailed plans / outturn per scheme aligned to each Corporate Outcome.

<u>Corporate Priorities</u>	<u>Corporate Outcomes</u>	<b>2016/17 Capital Programme £M</b>	<b>2016/17 Actuals £M</b>	<b>2016/17 Projected Outturn £M</b>	<b>2016/17 Variance £M</b>	<b>Total Capital Programme £M</b>	<b>Total Projected Outturn £M</b>	<b>Total Variance £M</b>
<b>THRIVING &amp; VIBRANT ECONOMY</b>	<b>(1)</b> Create More & Better Jobs & Good Business Growth	8.447	5.362	8.389	(0.057)	22.368	22.363	(0.005)
	<b>(2)</b> Increase Skills To Get More People Working	-	-	-	-	-	-	-
	<b>(3)</b> Develop A Vibrant Town Centre	10.772	6.480	11.058	0.286	44.253	47.353	3.100
	<b>(4)</b> Strengthen Our Visitor Economy	0.437	0.172	0.286	(0.151)	1.007	1.007	-
	<b>(5)</b> Create More & Better Housing	31.501	17.007	29.586	(1.914)	141.647	141.449	(0.198)
	<b>Sub Total</b>	<b>51.156</b>	<b>29.021</b>	<b>49.319</b>	<b>(1.836)</b>	<b>209.275</b>	<b>212.172</b>	<b>2.896</b>
<b>PEOPLE ACHIEVING THEIR POTENTIAL</b>	<b>(6)</b> Every Child Attends a Good School	6.586	6.410	6.621	0.035	11.143	11.328	0.185
	<b>(7)</b> Early, Targeted Support For Those That Need It	0.001	0.001	0.001	-	0.001	0.001	-
	<b>(8)</b> Children & Adults Are Safe From Harm	0.626	0.074	0.203	(0.424)	0.626	0.626	-
	<b>(9)</b> People Are Healthier, Happier, Independent & Active	1.476	0.428	0.986	(0.490)	1.532	1.611	0.079
	<b>Sub Total</b>	<b>8.690</b>	<b>6.913</b>	<b>7.811</b>	<b>(0.879)</b>	<b>13.302</b>	<b>13.566</b>	<b>0.264</b>
<b>STRONG &amp; RESILIENT COMMUNITIES</b>	<b>(10)</b> People Volunteering & Contributing Towards Stronger Communities	0.021	-	0.021	-	0.021	0.021	-
	<b>(11)</b> Protecting The Borough For Future Generations	14.829	5.596	14.704	(0.125)	15.379	15.323	(0.057)
	<b>(12)</b> Customers Can Contact Us Easily & Use More Services Online	0.621	0.173	0.621	-	1.081	1.081	-
	<b>Sub Total</b>	<b>15.471</b>	<b>5.770</b>	<b>15.346</b>	<b>(0.125)</b>	<b>16.481</b>	<b>16.424</b>	<b>(0.057)</b>
	<b>Total</b>	<b>75.317</b>	<b>41.703</b>	<b>72.477</b>	<b>(2.840)</b>	<b>239.058</b>	<b>242.162</b>	<b>3.103</b>

**8. Capital Programme 'Oversight' Board**

- 8.1. The Capital Programme 'Oversight' Board has been set up to have oversight for the performance management of the Council's capital programme including Sheffield City Region schemes where the Council is the lead Authority.
- 8.2. The Oversight Board is particularly important in assisting to address the Council's capital priorities leading up to 2020, particularly as future funding reduces/ changes. This is especially the case in relation to capital resources that will be re-directed to City Regions as a result of local Devolution Deals and changing Government policies/ priorities.
- 8.3. Currently, the oversight board are considering a number of detailed business cases relating to the 2017 - 2020 capital programme. These proposals form part of the budget setting process for capital, which relate to a wide range of capital investment, to be presented at budget Cabinet in February. Subsequent cabinet reports will be presented to formally approve these schemes in due course.



## **OUTCOME 1 - CREATE MORE & BETTER JOBS & GOOD BUSINESS GROWTH**

### **1. Financial Position**

The financial position for Outcome 1, for both current year and overall is shown below. This outcome is currently forecasting an overall lower than anticipated expenditure of -£0.005M. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PLACE / CORE	8.447	5.362	8.389	(0.057)	22.368	22.363	(0.005)

### **2. Significant Schemes**

The three most significant schemes in terms of total value that are contributing to Outcome 1 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Goldthorpe Master Plan</i>	PLACE	1.419	1.070	1.419	-	1.523	1.523	-
<i>Strategic Business Parks</i>	PLACE	1.245	0.145	0.476	(0.769)	2.053	2.053	-
<i>M1 Junction 36 Phase 1 Hoyland</i>	PLACE	4.091	3.615	4.808	0.717	17.101	17.101	-

### **Goldthorpe Master Plan**

#### **Overview**

The Goldthorpe Masterplan capital investment is focussed on the redevelopment of the Goldthorpe Primary School on a new site in the middle of town. The existing school will relocate into the new building, with the old school building demolished and sold as an opportunity for a new retail development.

#### **Financial**

Actual expenditure up to December 2016 on this scheme totals £1.070M against approved scheme plans of £1.419M. This scheme is currently forecasting an overall balanced position.

#### **Outcomes / Impact**

The school building is now complete and opened to children at the start of the September term, following a 48 week build programme. A formal opening ceremony took place in September.

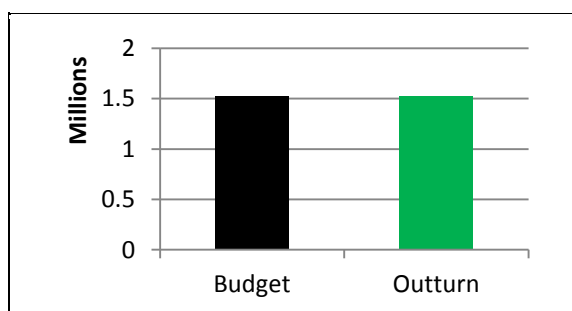
Demolition has now been completed on the existing school building. The site continues to be marketed on Right Move and pro-active approaches to developers continues.

#### Future Outlook

There is ongoing risk of attracting new retail development on the existing school site and the subsequent capital receipt. This risk is being mitigated by progressing the demolition of the existing school site once vacated to increase its attractiveness to potential investors. This approach also reduces the impact of an empty building in the village.

#### Financials

- Overall Budget - £1.523M
- Projected Spend - £1.523M
- Projected Variance - £0



#### Outputs / Outcomes

- 190 Houses Demolished
- 310 school places
- 20,000 sqft potential new retail space
- 85% of work delivered by SME's

### **Strategic Business Parks – Jobs and Business Plan element**

#### Overview

The Strategic Business Parks project aims to provide employment land at 3 key strategic locations;

- M1 Junction 36 (Phase 1 Hoyland) (123 hectares)
- M1 Junction 36 (Phase 2 Goldthorpe) (73 hectares plus a further 98 hectares reserved)
- M1 Junction 37 (43 hectares)

The sites will be allocated as part of the emerging draft Local Plan 2014-2033, now a publication version. The proposed infrastructure would be funded by Sheffield City Region Investment Fund and the Jobs and Business Plan together with private investment in the sites. This overall Strategic Business Parks project will contribute significantly to the Council's aspiration of creating 17,500 new jobs over the next 20 years.

#### Financial

Actual expenditure up to the end of December 2016 on this scheme totals £0.145M against approved scheme plans of £1.245M. This scheme is currently forecasting an overall balanced position although £0.769M has been reported as slippage to future years as part of this report.

#### Future Outlook

##### M1 Junction 36 (Phase 1 Hoyland)

- Funding Agreement / Development Agreements all signed March 2016
- Highways Infrastructure Works – Started on Site – End of May 2016
- Highways Infrastructure Works – Due for Completion Summer 2017
- Local Plan – programmed for Adoption late summer 2017
- 3<sup>rd</sup> Party Employment sites Infrastructure Works - Planning Permission obtained 12 months after Local Plan

#### Adoption

- 3rd Party Employment Sites Infrastructure Works - Start on Site 2018/19
- 3rd Party Employment Sites Infrastructure Works - completed 2024

#### M1 Junction 36 (Phase 2 Goldthorpe)

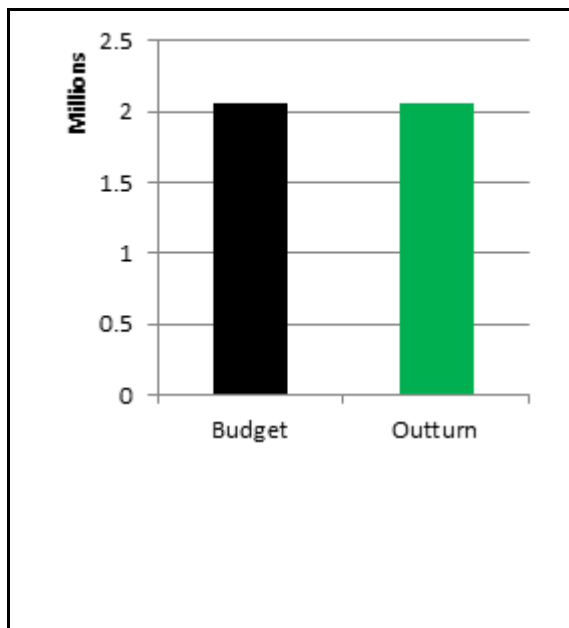
- Traffic Modelling works to be completed by Autumn 2016
- Transport Options to be designed and costed by March 2017
- BMBC Local Plan expected to be adopted late Summer 2017
- 1B Business Case Submitted Autumn 2017 (Aligned with the Local Plan Timescales and subject to Local Plan Adoption)
- Funding Agreement / Development Agreements signed Spring 2018 (allowing 9 months post Local Plan anticipated adoption period)
- 3rd Party Employment Sites Infrastructure Works Planning Permission Obtained (12 month after Local plan adopted)
- 3rd Party Employment Sites SCRIF Infrastructure Works Start on Site - 2019/2020
- 3rd Party Employment Sites SCRIF Infrastructure Works completed – 2020/2021

#### M1 Junction 37

- 1A SCRIF Business Case to proceed to 1B full business case
- Transport Options to be fully designed and costed March 2017
- BMBC Local Plan expected to be adopted Summer 2017
- 1B Business Case Autumn 2017 (Aligned with the Local Plan Timescales and subject to Local Plan Adoption)
- Funding Agreement / Development Agreements signed Spring 2018 (allowing 9 months post Local Plan anticipated adoption period)
- 
- 3rd Party Employment Sites Infrastructure Works Planning Permission obtained (12 month after Local plan Adopted)
- 3rd Party Employment Sites SCRIF Infrastructure Works Start on Site - 2019/2020
- 3rd Party Employment Sites SCRIF Infrastructure Works phase one completed – 2020/2021

### Financials

- Overall Budget - £2.053M
- Projected Spend – £2.053M
- Projected Variance – £0



### Outputs / Outcomes

#### M1 Junction 36 (Phase 1 Hoyland) (123 hectare)

- 1.8km of new and improved highways infrastructure
- 4,744 direct jobs and 1,582 indirect jobs (by 2033)
- 273,280 sqm of commercial floor space (by 2033)

#### M1 Junction 36 (Phase 2 Goldthorpe) (73 hectare proposed allocation plus a further 98 hectare reserved)

- 3,453 direct jobs (based on 73 hectare allocated)
- 207,180 sqm of commercial floor space (based on 60sqm per job) by 2033

#### M1 Junction 37 (85.85 hectare)

- 3,851 direct jobs
- 231,060 sqm of commercial floor space (based on 60sqm per job) by 2033
- 1690 new homes

*NB. Outputs and outcomes are linked to the areas allocated through the Local Plan process and are still subject to change..*

## **M1 Junction 36 Phase 1 Hoyland – SCRIF element**

### **Overview**

This site will be allocated as part of the emerging draft Local Plan 2014-2033, which is currently out for consultation as a publication version. The proposed infrastructure would be funded by Sheffield City Region Investment Fund and the Jobs and Business Plan together with private investment in the sites. This project will contribute significantly to the Council's aspiration of creating 17,500 new jobs over the next 20 years.

### **Financial**

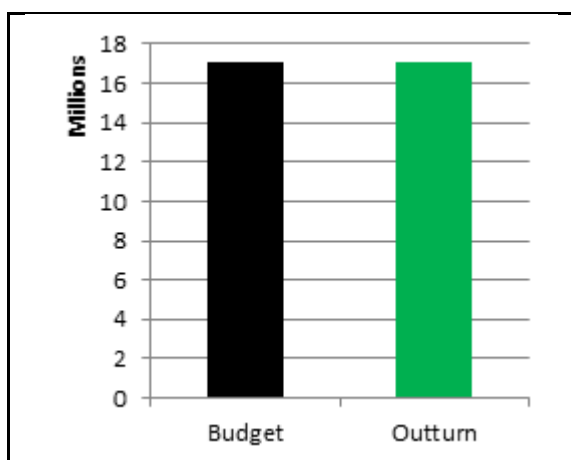
Actual expenditure up to the end of December 2016 on this scheme totals £3.615M against approved scheme plans of £4.091M. This scheme is currently forecasting an overall balanced position although £0.717M has been reported as re-phasing in future years as part of this report.

### **Future Outlook**

- Funding Agreement / Development Agreements all signed March 2016
- Highways Infrastructure Works – Started on Site – End of May 2016
- Highways Infrastructure Works – Due for Completion Summer 2017
- Local Plan – programmed for Adoption Autumn 2017
- 3<sup>rd</sup> Party Employment sites Infrastructure Works - Planning Permission obtained 12 months after Local Plan Adoption
- 3rd Party Employment Sites Infrastructure Works - Start on Site 2018/19
- 3rd Party Employment Sites Infrastructure Works - completed 2024

### **Financials**

- Overall Budget - £17.101M
- Projected Spend - £17.101M
- Projected Variance – £0M



### **Outputs / Outcomes**

#### **M1 Junction 36 (Phase 1 Hoyland) (123 hectare)**

- 1.8km of new and improved highways infrastructure
- 4,744 direct jobs and 1,582 indirect jobs (by 2033)
- 273,280 sqm of commercial floor space (by 2033)

*NB. Outputs and outcomes are linked to the areas allocated through the Local Plan process and are still subject to change. NB Figures in this box are still to be revised to reflect local plan publication version.*



## **OUTCOME 3 – DEVELOP A VIBRANT TOWN CENTRE**

### **1. Financial Position**

The financial position for Outcome 3, for both current year and overall is shown below. The outcome is currently forecasting an overall increase to scheme costs totalling £3.100M. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PLACE / CORE	10.772	6.480	11.058	0.286	44.253	47.353	3.100

### **2. Significant Schemes**

The two most significant schemes in terms of total value that are contributing to Outcome 3 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Town Centre Redevelopment</i>	CORE	9.025	5.790	9.135	0.110	41.901	45.001	3.100
<i>Delivery of New Retail &amp; Leisure Facilities</i>	PLACE	1.694	0.690	1.870	0.176	2.299	2.299	-

### **Town Centre Redevelopment**

#### **Overview**

The Better Barnsley capital investment is focussed on the redevelopment of the BMBC owned assets and land in Barnsley town centre. The investment will include enabling works and demolition to clear derelict and underused assets, the creation of a temporary market structure to house the semi-open market traders, the refurbishment and extension of the existing metropolitan centre, the creation of a new library, new landscaped public open space (the Market Square) and high quality car parking on the former CEAG site. These ambitious plans will boost regeneration, acting as a catalyst for further investment in the town.

Since the Better Barnsley prospectus was launched in July 2014 and outline planning permission was secured, we've seen the open market relocated into the town centre precinct, the demolition of the former Zero Ice building, demolition of the Kendray Street bridge, the demolition of Central Offices and asbestos removal from other buildings due for demolition. The new Market Gate car park which is due to opened in May 2016, followed by the new temporary May Day Green market in September.

The design process is currently at RIBA Stage 4 for the Library RIBA 3A for the Metropolitan Centre to allow for co-ordination with the Phase 2 project plans and RIBA Stage 2 for the public realm. The main contractor Henry Boot was appointed in February 2016. Planning approval for the Library is anticipated to be approved in October 2016.

The demolition of the Library site vacant units will begin in October 2016 along with a partial demolition of the shops and ramps adjacent to the TEC building.

In a change to the original proposed phasing plans the indoor market and cafes will be relocated into a refurbished semi

open market from March 2017 to enable the refurbishment of the Metropolitan Centre to take place. All retail units in the Metropolitan centre will close from the end of January 2017.

### Financial

Actual expenditure up to December 2016 on this scheme totals £5.790M against approved scheme plans of £9.025M. This scheme is currently forecasting an overall increase to scheme costs of £3.100M in future years due to new works and additional fees as a result of the refurbishment of the semi open market which was not part of the original scheme.

However the temporary movement of the traders from the Market Hall to the newly refurbished Market Parade (semi-open market) is expected to deliver savings on the overall re-development of the met centre both in terms of cost and time against the current plan. The Council will therefore continue to work closely with Henry Boot (the Main Contractor on the scheme) to try and ensure that this overspend is brought back in line with the original budget. Future reports will update on this position

### Outcomes / Impact

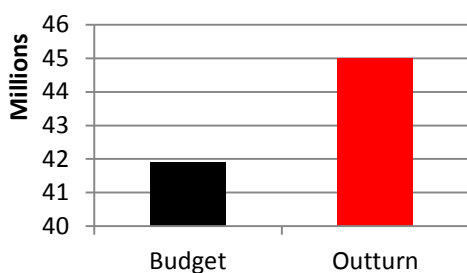
See below

### Future Outlook

The project is making good progress on site. The enabling and demolition works are well underway and the relevant statutory permissions are in place. There are additional elements of work that were not included in the original Cabinet approval which will need to be considered for future funding. These elements include wider public realm improvements including potentially additional funding for the market square and a bridge over Jumble Lane crossing. The costs of the public realm will be clarified through the Stage 2 design process and external funding sources are being considered for both this and the bridge.

### Financials

- Overall Budget - £41.901M
- Projected Spend - £45.001M
- Projected Variance - £3.100



### Outputs / Outcomes

- a) Approximately 27,017sqm Brownfield land reclaimed / redeveloped.
- b) Demolition of approximately 33,000sqm of floorspace.
- c) Up to 12,000sqm of refurbished retail / market floorspace.
- d) Up to 30,500sqm of new available floorspace for use classes A1, A3, A4, to increase and widen the retail offer in the town centre.
- e) Creation of a 3,000sqm new public library
- f) Creation of a new public square
- g) Creation of new public car park
- d) Job creation through new retail / commercial development.
- e) Regeneration of the town centre to encourage wider growth and investment in Barnsley.
- f) Local supply chain opportunities in construction activity.
- g) Training opportunities through construction activity.



## **Delivery of New Retail & Leisure Facilities**

### **Overview**

The Council is looking to engage with a private sector development management company to bring forward the new development sites created as part of the wider Better Barnsley scheme. This will include working with the Council to provide:

- Fully tendered construction contract with a fixed price;
- Detailed planning consent;
- Pre-lets or key anchors secured including a cinema;
- A detailed financial model and cost plan
- Securing private sector finance to fund the new leisure and retail elements of the Better Barnsley scheme

The Council has completed the procurement exercise and has appointed Turner and Townsend and Queensberry Real Estate as the development management organisation. Early work has commenced including

- Integration of phase one and phase two of the scheme
- Detailed discussions with cinema operators and key retailers
- Development of a financial appraisal of the scheme
- Early work to promote the scheme to potential financial investors
- First draft of the business case to capture the proposed scheme that will be delivered.

### **Financial**

Actual expenditure up to December 2016 on this scheme totals £0.690M, against approved plans of £1.694M.

This scheme is currently forecasting an overall balanced position although £0.176M has been reported as re-phasing from future years as part of this report

Additional cost pressures are now being identified as Stage A is nearing completion with the proposed scheme bigger than envisaged and this is having an impact on the pre development costs. Work is ongoing to finalise these additional costs

### **Outcomes / Impact**

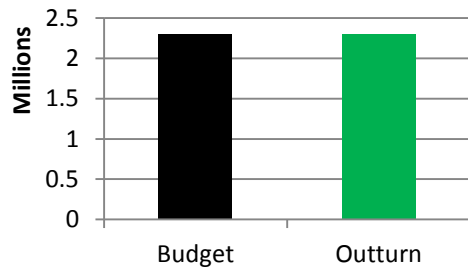
This project is part of the wider Better Barnsley scheme. Both this and the redevelopment of the Metropolitan Centre, Library and associated demolition work have to work together to achieve the desired end outcomes. Without the success delivery of new retail and leisure units in the town centre, the impact of the redevelopment will be affected and vice versa. It is one project and the outputs and outcomes need to be considered as such.

### **Future Outlook**

- Stage A feasibility work complete by October 2016
- Stage B Pre-planning stage complete by March 2017
- Stage C Planning stage complete by July 2017
- Stage D Securing investment stage complete by September 2017

## Financials

- Overall Budget - £2.299M
- Projected Spend - £2.299M
- Projected Variance - £0



## Outputs / Outcomes

- Estimated 846 permanent retail and leisure jobs to be created along with estimated 1694 construction jobs and additional safeguarded jobs within the market.
  - Approx 272,000 sq ft of new retail and leisure space in the town centre.
  - Estimated £75M private investment to be secured.
  - Increase in town centre footfall from estimated baseline of 7m
  - Increase in weekly footfall in the town centre between 5pm and 9pm from 5,310 per week
  - Increase in number of town centre shoppers
- Increase in in average town centre dwell time from baseline position of 88 minutes



## **OUTCOME 5 – CREATE MORE AND BETTER HOUSING**

### **1. Financial Position**

The financial position for Outcome 5, for both current year and overall is shown below. The overall variance of -£0.198M relates to reductions in costs against various schemes. The funding related to these schemes is restricted as to what it can be used on.

The majority of the -£1.914M 2016/17 variance relates to re-phasing of HRA and Place schemes (Paragraphs 4.5 refers).

A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
HRA / PLACE / COMMUNITIES	31.501	17.007	29.586	(1.914)	141.647	141.449	(0.198)

### **2. Significant Schemes**

The three most significant schemes in terms of total value that are contributing to Outcome 5 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Barnsley Homes Standard / Decent Homes</i>	HRA	12.486	6.118	12.003	(0.483)	71.702	71.702	-
<i>Non Barnsley Homes Standard</i>	HRA	5.239	3.109	4.944	(0.295)	28.309	28.309	-
<i>New Build / Acquisitions</i>	HRA	5.910	4.562	6.005	0.095	12.315	12.252	(0.063)

### **Barnsley Homes Standard / Decent Homes Schemes**

#### **Overview**

Barnsley Homes fulfilled its Decent Homes target by achieving full decency of its housing stock in December 2010. As the decency standard is essentially a time based elemental standard, when a number of elements in a property require replacement because they are old and because of their condition, the property is said to be non-decent and requires improvement. The Barnsley Homes Standard (BHS) Programme improves these properties in planned improvement programmes and based on a whole house approach or elemental basis as appropriate.

#### **Financial**

Actual expenditure to December 2016 on this programme totals £6.118M against the approved 2016/17 plan of £12.486M. Whilst the programme is currently forecasting an overall balanced position, revised scheme costs are reported as part of this report. The most significant of these relates to delivery of the 2015/16 Goldthorpe and Bolton On Dearne schemes, where reduced costs of £0.157M and £0.147M respectively are expected due to efficiency savings. There have also been minor anticipated changes on a number of other schemes totalling £0.179M, resulting in anticipated net scheme savings of £0.483M. The net savings will be utilised to support the five year programme. £0.802M rephasing into 2016/17 from 2017/18 on 2016/17 approvals is forecast to reflect likely anticipated spend in 2016/17 on the schemes. This is offset by forecast rephasing of £0.804M from 2016/17 into 2017/18 on a number of prior year approvals, reflecting works and fees associated with anticipated final account clearance in next financial year.

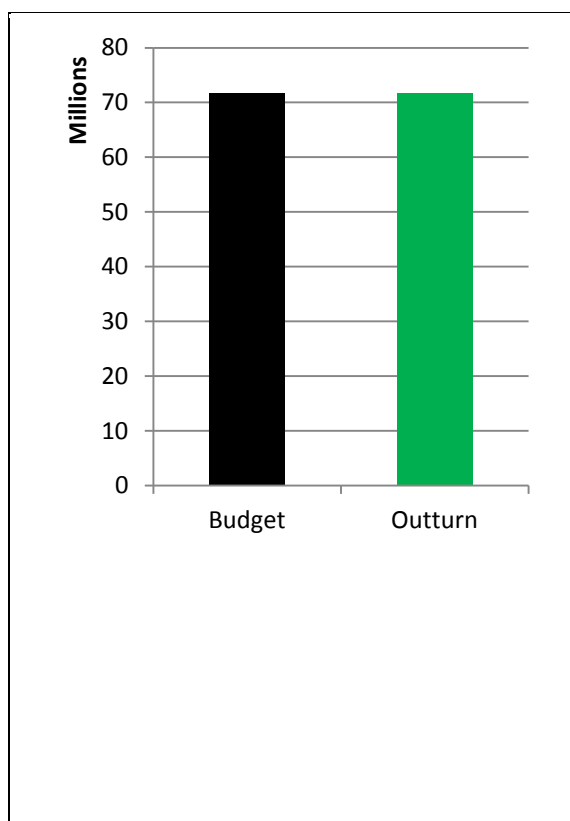
### Future Outlook

At this stage there are no significant issues that pose any delays to delivery. The 2016/17 programme (seven schemes) is progressing to programme, with three schemes complete and four further schemes on site.

Works are ongoing planning Barnsley Homes Standard programmes of work beyond 2017 and the 2017/18 addresses have been published on the Berneslai Homes website, albeit with an information note stressing that this programme is subject to budget confirmation. The works will be undertaken by Berneslai Homes stock maintenance partners, Kier Building Maintenance, Berneslai Homes Construction Services or other specialist contractors for any elemental schemes.

### Financials

- Overall Budget £71.702M
- Projected Spend £71.702M
- Projected Variance £0M



### Outputs / Outcomes

The BHS programme, which ensures that the housing stock is maintained at Decency Standard, improves the quality and lifetime of social housing, ultimately delivering sustainable communities.

- Works to 958 properties are programmed to take place in 2016/17 to maintain the decency standard. Works are progressing well and all properties are scheduled to complete before March 31<sup>st</sup> 2017. Three schemes have now completed whilst a further four schemes are on site. 611 properties have so far been handed over as complete.
- On certain schemes and larger properties within the BHS programme, air source heat pumps instead of traditional boilers are being installed. This 'greener' technology attracts renewable heat incentive (RHI) income to the HRA, currently estimated at over £1M over a seven year period although this is expected to increase as more Air Source Heat Pumps are installed.

## Non Barnsley Homes Standard Schemes

### Overview

The Non BHS schemes incorporated in the PRIP contact include:-

- **The Major Adaptations budget** which assists people with specific identified needs within the Borough, allowing them to continue to live as independently as possible in the home of their choice.
- **The Replacement Items budget** comprising items which are reported by tenants and subsequently on inspection deemed beyond repair. These are placed into a planned rolling programme of work throughout the year. Properties where BHS works are planned are excluded except in very urgent or emergency cases.
- **The Structural Extensive / Void Replacement Programme** which allows for structural and replacement items in both tenanted and void properties where the existing property elements are beyond repair or dangerous. The budget allows for extensive works to single properties which do not lend themselves to ongoing or imminent programmed works.

### Financial

Actual expenditure to December 2016 on these schemes totalled £3.109M against the approved 2016/17 plan of £5.239M, with £0.968M of the expenditure relating to Major Adaptations, £0.646M Replacement Items and £1.183M Structural Extensive/Void Replacement works, compared to plans of £1.887M, £1.200M and £1.619M respectively.

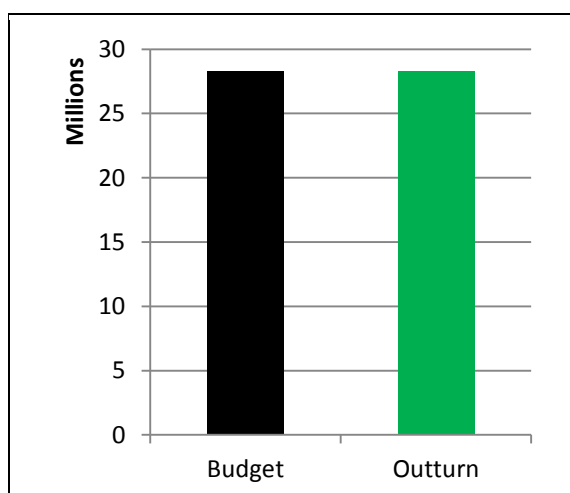
Approval is sought via this report for the virement in 2016/17 of £0.160M from the Major Adaptations budget, which is forecast to underspend due to lower demand / fewer jobs reported at panel, to the Structural Extensive / Void Replacement budget. With Increases in both the number and average costs of jobs ordered against the demand led Structural Extensive budget necessitating the adjustment. The jobs include more expensive structural defects and improvements on void properties where home standard work was refused by the pre void tenant. Due to lower anticipated demand levels, decreased expenditure of £0.183M on Major Adaptations and £0.100M on Programmed Replacements is also forecast. As predicting the outturn of these demand led budgets with certainty is difficult, these have initially been re-phased to 2017/18 but will be reviewed based on the year end outturn.

### Future Outlook

These are demand led budgets and assessing expenditure is more difficult as both the quantity and scope of works may vary. These budgets are however closely monitored, to ensure over commitment does not exist.

### Financials

- Overall Budget £28.309M
- Projected Spend £28.309M
- Projected Variance £0M



### Outputs / Outcomes

Non BHS schemes make a real difference to tenants lives, improving the quality of social housing available and enabling them to continue living in the home of their choice.

The impact of these demand led budgets to December 2016 in 2016/17 is as follows:-

- 336 properties benefitted from major adaptation works.
- 957 jobs ordered against the replacement items budget.
- 211 jobs ordered against the structural extensive / void replacement budget.

This compares to 412 properties for the same period last year for major adaptations, 1,071 replacement items jobs and 117 structural extensive / void replacement jobs, noting that this does not reflect the scope of the works.

## **New Build Schemes**

### **Overview**

BMBC is committed to acquisition and small new build programmes with a view to improving the housing offered for its customers. Properties are also being acquired for rent through the Single Property Acquisitions budget contributing to the provision of affordable housing, supporting the Council's Empty Homes programme, and increasingly Section 106 New Build properties from Housing Developers.

### **Financial**

Actual expenditure to December 2016 on New Build schemes totals £3.276M against the approved 2016/17 plan of £3.866M. Construction of the Hartcliffe properties by the Developer is progressing more quickly than anticipated with more properties now scheduled for completion in this financial year. Subsequently £0.500M has been rephased into 2016/17 from 2017/18. This has been slightly offset by slippage / rephasing primarily on the Cross Street Monk Bretton scheme, where £0.194M is now forecast in 2017/18 rather than 2016/7 due to slower progress on site by the Developer.

Minor revised costs / rephasing on a number of other New Build schemes is forecast resulting in an overall estimated decrease in expenditure against total approved plans of £0.063M.

Actual expenditure to December 2016 on Single Property Acquisitions totals £1.286M against the approved 2016/17 plan of £2.044M. Fewer opportunities to acquire suitable properties in 2016/17 have arisen than expected, resulting in £0.200M forecast to slip to 2017/18.

### **Future Outlook**

The New Build development at Roy Kilner Road, Wombwell 37 units was completed and brought into management in August 2016. The Meadow View Hoyland project of 4 houses was completed in January 2016. The Green Street, Worsbrough scheme (6 units) was completed in early September 2016. The conversion of 39 Huddersfield Road (5 Units) was completed in September 2016. In total 52 "new" housing units have delivered in 2016 through this route.

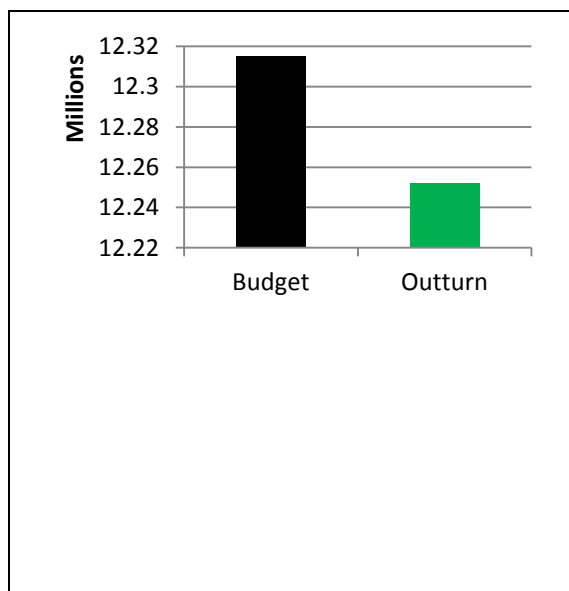
We are working in partnership with the BMBC Housing Growth team on two new build projects linked to Clearance schemes and Compulsory Purchase Orders in Goldthorpe (6 units) and Worsborough (6 units). The Goldthorpe Scheme is included with the HRA Capital Programme with £1M earmarked in 2017/18. The Worsborough Scheme is not part of the HRA Capital Programme and expenditure can only be contained from within the HRA Residential Investment Fund (RIF). Planning approval was given for Beever Street, Goldthorpe in September 2016 and is awaited for Baden Street. Both CPO applications were submitted in August 2016. Baden Street has been approved and Beever Street is subject to a public hearing in February 2017.

Any future New Build schemes will only be possible if money is identified by the Council from within the HRA RIF.

Single Property Acquisitions are subject to property availability, price, condition, location and suitability for addition to the housing stock for the Authority.

## Financials

- Overall Budget £12.315M
- Projected Spend £12.252M
- Projected Variance (£0.063M)



## Outputs / Outcomes

Delivery of this programme ensures expanding housing opportunities within communities, improving the provision of affordable housing offered.

- The recently revised New Build programme included an approved proposal to build 52 new homes. These have now been delivered.
- 22 properties have been acquired in 2016/17 to date and are expected to generate £0.082M HCA Empty Homes Grant / S106 monies. This compares to 22 property acquisitions for the same period last year generating £0.075M grant.
- 4 properties have also been identified for conversion (commercial to residential) with £0.039M HCA Empty Homes Grant expected in relation to the work.



## **OUTCOME 6 – EVERY CHILD ATTENDS A GOOD SCHOOL**

### **1. Financial Position**

The financial position for Outcome 6, for both current year and overall is shown below.  
The overall variance of £0.185M relates to an increase in costs against various schemes. The funding related to these schemes is restricted as to what it can be used on.

A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PEOPLE / CORE / PLACE	6.586	6.410	6.621	0.035	11.143	11.328	0.185

### **2. Significant Schemes**

The two most significant schemes in terms of total value that are contributing to Outcome 6 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>School Condition</i>	People	1.712	1.429	1.653	(0.059)	3.044	2.805	(0.239)
<i>Additional Pupil Places</i>	People	4.327	4.141	4.528	0.201	7.552	7.933	0.381

### **School Condition**

#### **Overview**

The school condition programme (funded from DfE capital grant) comprises of a number of schools schemes that relates to, and addresses, the major defective building elements that have been identified. These include health and safety measures, which reduces the risk of school closure, within the current backlog of maintenance. The schemes will ensure that pupils are taught in safe, dry, warm and bright environments.

#### **Financial**

Actual expenditure up to December 2016 on these schemes totals £1.429M against approved scheme plans of £1.712M. These schemes are currently forecasting an underspend of £0.059M.

#### **Outcomes / Impact**

In total there were 17 Capital New Starts Schemes to be completed over the 2016 Summer Holiday period. Despite technical problems with a number of schemes, the whole school condition programme was complete on the 31<sup>st</sup> October 2016.

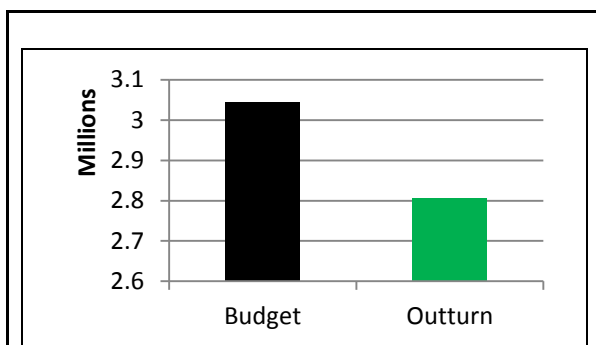


### Future Outlook

All schemes will continue to be monitored throughout the defect liability (warranty) period to ensure the works are functioning as designed. Works to the Final Accounts are currently ongoing and any significant variances that arise during this period will be reported so that corrective action can be implemented.

#### **Financials**

- Overall Budget - £3.044M
- Projected Spend - £2.805M
- Projected Variance – (£0.239M)



#### **Outputs / Outcomes**

- The condition of 16 schools were significantly improved
- 100% of schemes completed by 31<sup>st</sup> October 2016

### **Additional Pupil Places**

#### Overview

The Authority has a statutory duty to ensure there are sufficient school places in the borough to provide appropriate education for its pupils. The Pupil Places programme comprised a number of capital schemes aimed at increasing the number of primary school places to meet increased demand. This is mainly achieved by providing additional classroom space in specific schools in areas of greatest need.

These schemes can be categorised into two areas; meeting the immediate demand for places in 2016 and planning for future need in 2017 and 2018. A number of schemes are currently on site which will increase school capacity in readiness for children starting school in September. Included within these are the projects phased over a number of year with future phases to follow in 2017 and 2018.

#### Financial

Actual expenditure up to December 2016 on these schemes totals £4.141M against approved scheme plans of £4.327M. These schemes are currently forecasting an increase in costs of £0.201M.

#### Outcomes / Impact

These schemes are required to meet the Authority's statutory obligations to provide sufficient & appropriate number of pupil places across the borough. Improved facilities that increase the value of the schools' building portfolio. From the schemes that make up the Capital Programme for Additional Pupil Places, 5 relate to schemes that will provide Reception places for 1st September 2016. These schemes were a mixture of refurbishment and new build.

The 5 schemes relate to projects at Wombwell Park Street Primary, Churchfield Primary, Hunningley Primary, Penistone St Johns Primary and Thurlstone Primary. All schemes have now been completed and handed over to the school.

The 2<sup>nd</sup> Phase of works at Hunningley is currently out to tender and design work is continuing for the final phase of works at Penistone St. Johns Primary (Infant Block) and Milefield Primary. The Milefield project is programmed to be complete during October 2017. This is due to the complex and phased delivery of the scheme and Penistone St. Johns will be ready

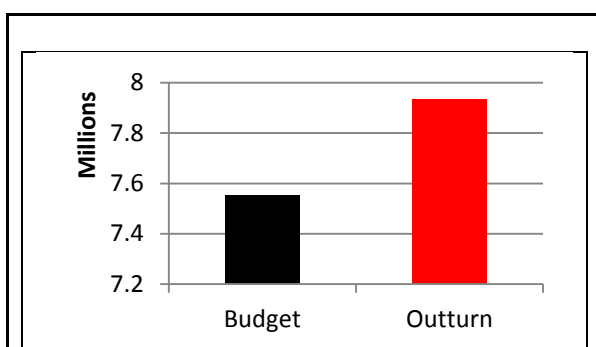
for September 2017. Initial feasibility /concept drawings have been prepared for the development of the Junior Block at Penistone St Johns Primary. This scheme will be delivered in September 2018.

### Future Outlook

All schemes will continue to be monitored throughout the year to ensure that at each stage the project costings are contained within the funding available. The key milestone for this is the receipt of tender prices, as this reflects the current market value. Any significant variances that arise will be addressed and fed into future years schemes so that corrective action can be implemented.

#### **Financials**

- Overall Budget - £7.552M
- Projected Spend - £7.933M
- Projected Variance – £0.381M



#### **Outputs / Outcomes**

- Creation of additional 665 schools places
- Provide sufficient & appropriate number of pupil places across the Borough



## **OUTCOME 11 – PROTECTING THE BOROUGH FOR FUTURE GENERATIONS**

### **1. Financial Position**

The financial position for Outcome 11, for both current year and overall is shown below. The overall variance of -£0.057M relates to a reduction in costs against a number of schemes. A full list of schemes at outcome level is provided at Appendix A with the variance analysis shown in Appendix B.

Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
PLACE / COMMUNITIES / CORE	14.829	5.596	14.704	(0.125)	15.379	15.323	(0.057)

### **2. Significant Schemes**

The two most significant schemes in terms of total value that are contributing to Outcome 11 are:

Scheme / Programme	Directorate	2016/17 Capital Programme £M	Actuals to December 2016 £M	Projected Outturn 2016/17 £M	2016/17 Variance £M	Overall Capital Programme £M	Overall Projected Outturn £M	Overall Variance £M
<i>Highways Maintenance</i>	Place	8.076	4.043	8.064	(0.012)	8.076	8.064	(0.012)
<i>Vehicle Replacement Programme</i>	Place	2.743	-	2.743	-	2.743	2.743	-

### **Highways Maintenance Schemes**

#### **Overview**

Highways Maintenance schemes cover a number of different infrastructure asset types including carriageways (local and principal roads), footways, structures (bridges/retaining walls etc.), town centre projects, drainage, street lighting, traffic signals and signs. These schemes maintain and improve these infrastructure assets. These schemes are funded from the Council's highways maintenance capital allocation and the Local Transport (DfT) Capital Maintenance Block grant, which are annual allocations.

#### **Financial**

Actual expenditure up to December 2016 on this scheme totals £4.043M against approved scheme plans of £8.076M. These schemes are currently forecasting a reduction in costs totalling -£0.012M across a number of schemes.

#### **Outcomes / Impact**

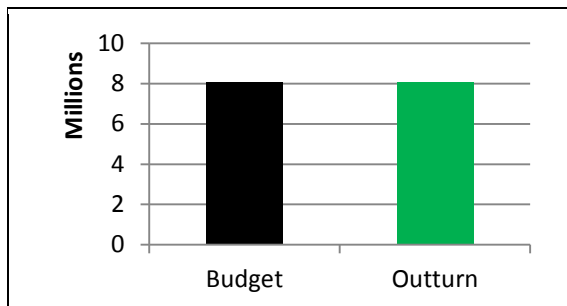
These schemes will continue to deliver Town centre public realm improvements to further enhance its attractiveness and encourage private sector investment thereby enhancing the current visitor and retail experience. It will also ensure that the highway network is safely maintained to ensure minimum disruption and providing an effective transport network to support and attract new businesses to the borough.

#### Future Outlook

Resources will continue to be prioritised to schemes to ensure that assets are maintained in the most cost effective manner.

#### Financials

- Overall Budget - £8.076M
- Projected Spend - £8.064M
- Projected Variance – (£0.012M)



#### Outputs / Outcomes

- Improved road safety
  - Improved network condition
  - Increase in people cycling and walking
  - Increase in bus patronage
  - Reduced congestion
- Contributes to increase town centre patronage

## Vehicle Replacement Programme

### Overview

This scheme allows the replacement of a range of vehicles/items of plant used by various service areas throughout the Authority, Berneslai Homes and Norfolk Property Services for the period 1<sup>st</sup> April 2016 to 31<sup>st</sup> March 2017.

### Financial

Actual expenditure up to December 2016 on this scheme totals £0M against approved scheme plans of £2.743M. This scheme is currently forecasting an overall balanced position.

### Outcomes / Impact

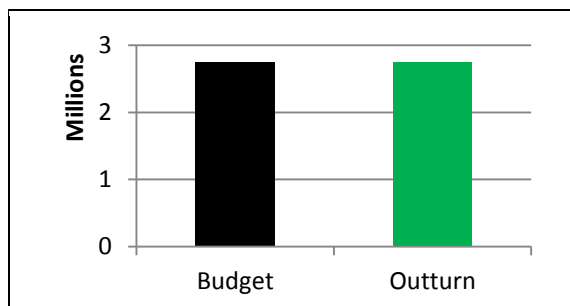
See below

### Future Outlook

N/A

### Financials

- Overall Budget - £2.743M
- Projected Spend - £2.743M
- Projected Variance - £0M



### Outputs / Outcomes

- Replacement of an aging fleet with the latest specification vehicles which benefit from the latest engine and safety technology
- Reduction in fuel consumption and carbon emissions
- Reduction in the number of external hire vehicles
- Increased vehicle availability
- Reduction in maintenance costs
- Where possible, smaller, more efficient vehicles can be specified